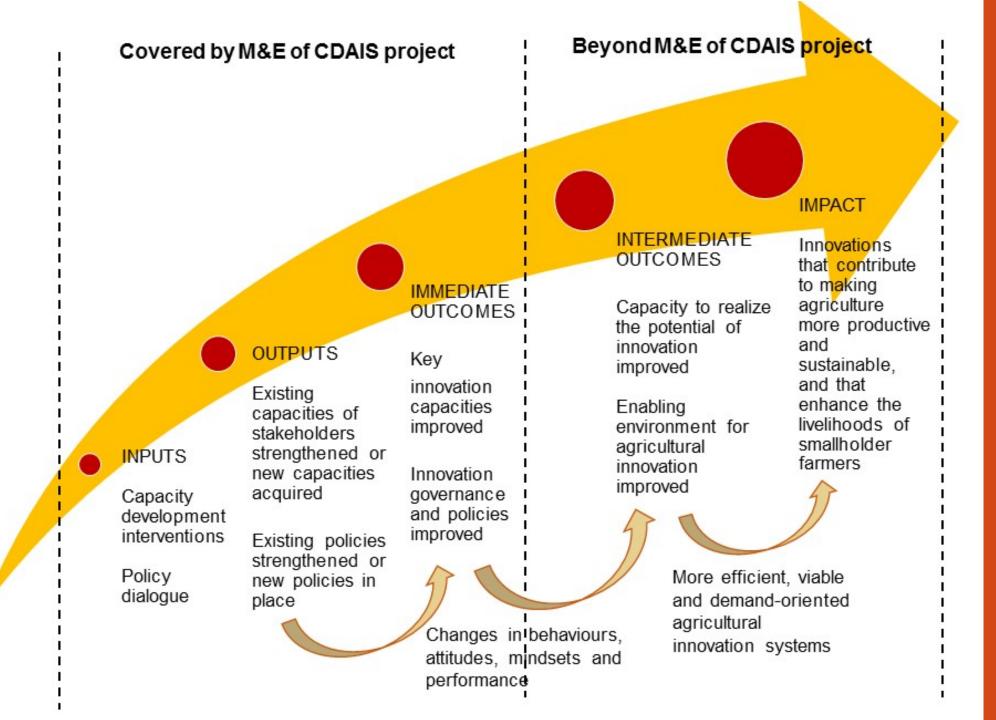
CDAIS M&E System

Innovation Facilitator Training

Why is monitoring and evaluation of CDAIS activities a good idea?

- Ensuring accountability to the donor, project partners and project implementers (showing for which purposes resources were used / that they were used to achieve the project's objectives);
- Determine whether the project is making a difference in terms of improving AIS in the pilot countries
- Allowing for possible adjustments at mid-term;
- Navigating complexity of the project more easily;
- Stimulating learning by drawing lessons from experiences made in the course of the project, thus continuously improving operations, interventions and approaches;
- Performing a cross-country analysis that enables learning across pilot countries and beyond.

Results



M&E System

- Participants (Who, characteristics)
- Capacities (functional, technical)
- Enabling environment

Baseline Assessment

Monitoring

- Participants
- Intensity of Interventions (Who?, when?, what?)
- Satisfaction
- Knowledge acquired
- Knowledge applied

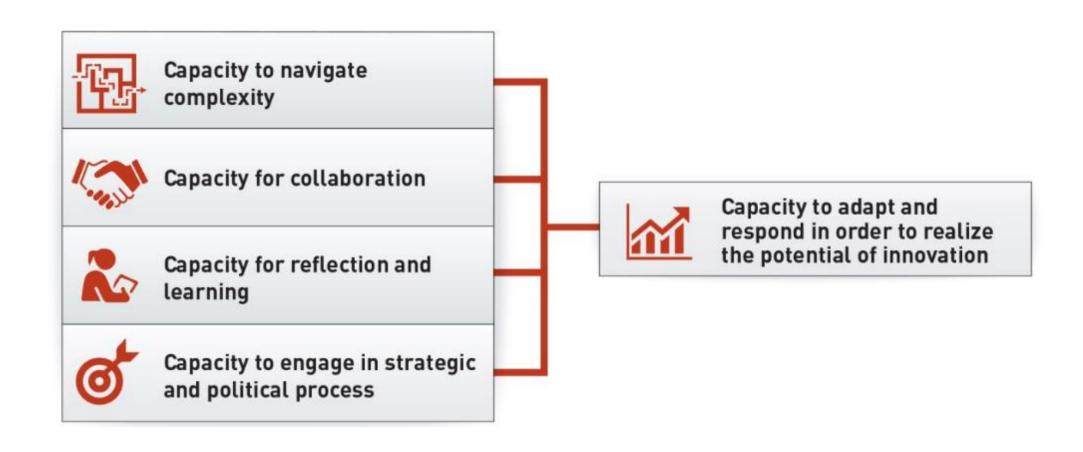
- Participants (Who, characteristics)
- Capacities (functional, technical)
- Enabling environment

Performance Assessment

Intervening factors

Unintended consequences

Functional capacities for agricultural innovation



$\underline{Measurment \rightarrow 6 \ Topics, 25 \ Indicators}$

Topic 1: Capacity to navigate complexity

- Indicator 1.1 Access to and mobilization of resources by farmers' group;
- Indicator 1.2 Access to and sharing of information by actors within the farmers' group;
- Indicator 1.3 Access to and sharing of information by farmers' group with outside actors;
- Indicator 1.4-1 Availability of skills to understand and solve problems (seeing the bigger picture; understanding interdependencies/interactions, etc.);
- Indicator 1.4-2 Availability of skills to manage farm business;
- Indicator 1.5 Extent to which past experiences are considered for taking decisions;
- Indicator 1.6 Extent to which value of local knowledge is recognized in decisionmaking:
- Indicator 1.7 Extent of informed decision-making in the farmers' group:
- Indicator 1.8 Development and identification of an idea where the farmers' group wants to be in the future (dream of what farmers' group should be like):
- Indicator 1.9 Development and identification of strategy (plan of action designed to achieve the idea for the future):

Topic 2: Capacity to collaborate

- Indicator 2.1 Existence of cooperation among actors in the farmers' group:
- Indicator 2.2 Extent of representation of stakeholders in farmers' group coordination:
- Indicator 2.3 Existence of incentives for networking, partnering, multistakeholder interaction:

Topic 3: Capacity to reflect and learn

- Indicator 3.1 Existence of environment that encourages joint learning and experimentation:
- Indicator 3.2 Participation in training that cover multi-stakeholder innovation processes:
- Indicator 3.3 Understanding of knowledge flows (understanding origin and transfer):
- Indicator 3.4 Documentation and monitoring processes:

Topic 4: Capacity to engage in strategic and political processes

- Indicator 4.1 Role and responsibilities of leader:
- Indicator 4.2 Degree of awareness of agricultural development issues among stakeholders:
- Indicator 4.3: Degree of awareness of opportunities for policy change:
- Indicator 4.4 Extent to which decision-making processes are influenced by stakeholders:
- Indicator 4.5 Effectiveness of communication channels:

Topic 5: Technical skills

• Indicator 5.1 – Availability of required technical skills:

Topic 6: Enabling environment

- Indicator 6.5 Favourable socio-economic circumstances for linking farmers to markets:
- Indicator 6.6 Efficiency of registration/certification processes in agriculture:

Assessment at Different Levels

National level actors

Facilitators

Niche level actors

Multiple Approaches & Data Sources

Focus Group Discussions, Observations [Why?, How?]

Normative evaluation [Goals?]

Capacity Assessment & Monitoring $[\Delta?, X \Leftrightarrow \Delta]$

TRIANGULATION

Qualitative

(Semi-)quantitative

Evaluation Design: Before-and-After Design without Comparison Group

- O₁ X O₂ <u>Before and after comparison possible</u>
- O₁ O₂ Comparison group (counterfactual) difficult
- Measuring change Δ (immediate outcome: behaviours and capacities)
- Compare key variables before and after the intervention
- There is no separate comparison group, the "before" is one group and the "after" is the same group
- Change alone does not prove causality, no attribution.
- Minimize threats to validity.

Analysis: Correlations and Causal Tracing

- Correlations -> Answering questions about relationships and associations.
- Causal tracing -> The preponderance of the evidence suggests, no causality.

Summary of evaluation logic

